

Taking Control

Accelerating the de-risking
of your investment

*Are you confident in Taking
Control of your newly
acquired entity from Day1?*

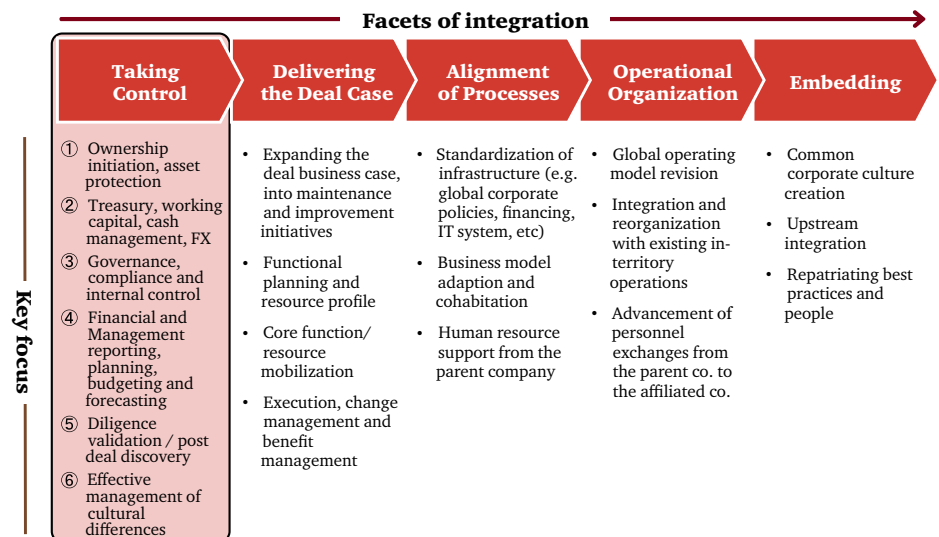


Ask yourself these questions...

- Is the management aligned to your vision? Do you understand each other and are they returning your calls?
- Do you have full access to your newly acquired assets? Are these assets secure?
- What is the new financing profile and currency exposure and their immediate impact on your broader organization?
- How do you participate in management and ensure compliance with regulatory requirements, locally and at the head office?
- How can your new investment report to you in a way required by your shareholders/regulators?
- Were your due diligence assumptions correct?

What is the Taking Control Methodology?

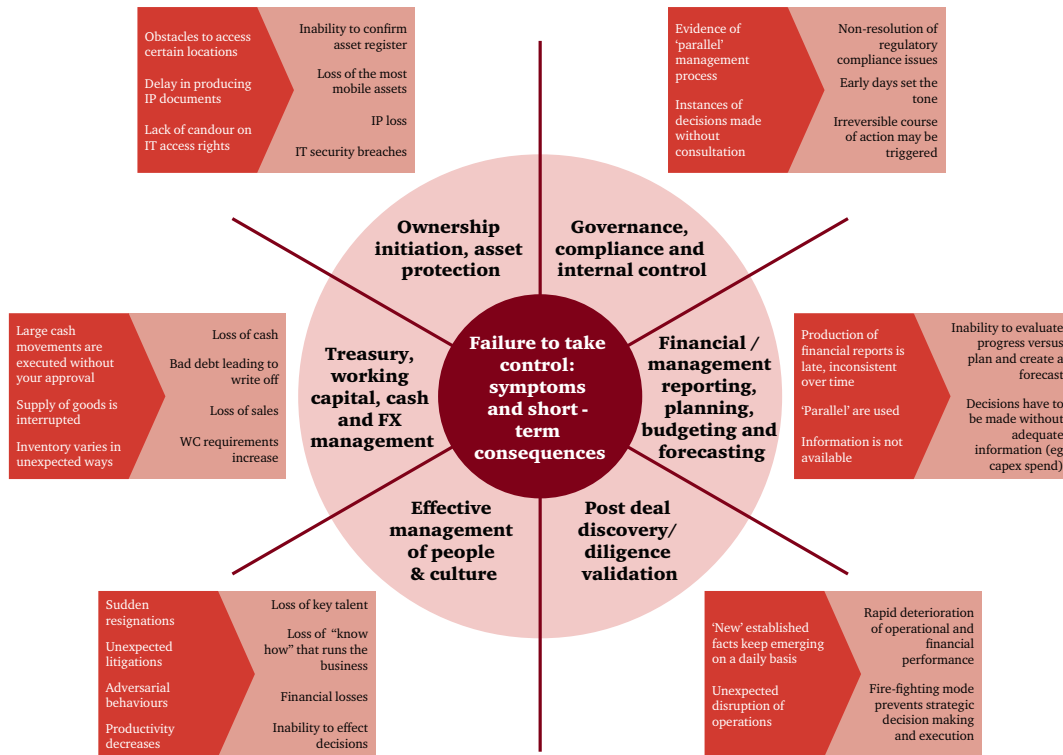
- The foundation of any integration effort
 - Underpins the success of your investment and ability to maximise value
 - Can begin prior to or after closing, depending on the nature of the transaction.
- Consists of several components depending on your needs, including;
- Ownership initiation,
 - Treasury, cash and FX management,
 - Governance and compliance,
 - Financial and management reporting,
 - Post deal discovery/diligence validation
 - People and culture issues



What are the benefits of using this methodology?

- Proven integration methodology using best practices with a history of successfully executed project across a variety of industries
- Align acquired entity's people to your vision
- Ensure cost effective compliance with relevant regulations
- Protect your assets and business operations
- The de-risking of your investment
- Methodology can be tailored to meet your specific needs
- Supporting your directives to set the course to extract immediate value from your investment

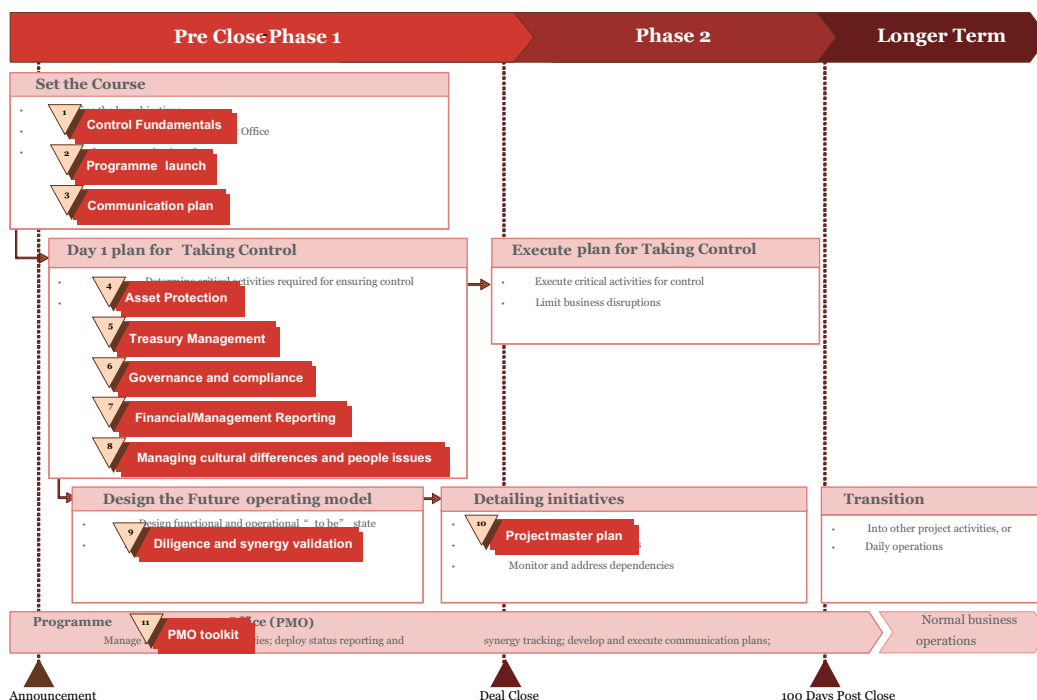
What are the consequences of failure to Take Control?



What is our approach to Taking Control?

Our methodology for Taking Control includes a comprehensive toolkit (1 – 11) that can be tailored and adapted to fit the scope and scale of your deal. The toolkit provides guidelines to gain firm control of

all major components of your newly acquired entity and bring it in line with your vision. The tools are usually implemented as early on as possible, usually prior to the closing of the deal.



About PricewaterhouseCoopers Co., Ltd.

PricewaterhouseCoopers Co., Ltd. is one of the largest consulting firms in Japan, providing deal advisory and business consulting. The Deal Advisory group, specializing in M&A and business recovery & restructuring, and the Consulting group, engaging in comprehensive services from planning to execution of management strategies, combine their expertise to provide our clients with optimal solutions. By making the most of PwC(PricewaterhouseCoopers)' global network, including the advisory services of our approximately 1,600 professionals*, our clients have the support of over 161,000 people in 154 countries to help them solve their management issues.

Taking Control Champions

Philip Blythe

Partner, Japan Leader
+81(90) 8583-7858
philip.p.blythe@jp.pwc.com

Masaji Hamanoue

Partner
+81(90) 4946-0383
masaji.n.hamanoue@jp.pwc.com

Ownership Initiation

Philip Blythe

Partner
+81(90) 8583-7858
philip.p.blythe@jp.pwc.com

Takatomo Itoi

Senior Manager
+81(80) 3492-3412
takatomo.itoi@jp.pwc.com

Treasury, Cash & FX Management

Rolf Folk

Manager
+81(90) 8492-5107
rolf.n.folk@jp.pwc.com

Governance and Compliance

Takuei Maruyama

Governance Risk and Compliance Partner
+81(90) 6491-4397
takuei.maruyama@jp.pwc.com

Financial & management reporting

Akira Kashima

Finance & Accounting Consulting Partner
+81(90) 1073-9147
akira.kashima@jp.pwc.com

Carina Markel

Financial Reporting Partner
+81(90) 6653-7942
carina.c.markel@jp.pwc.com

Validating Due Diligence

Yasuhiro Hirabayashi

Transaction Services Partner
+81(90) 4836-9151
yasuhiro.hirabayashi@jp.pwc.com

William Reepmeyer

Transaction Services Partner
+81(80) 3407-2008
william.f.reepmeyer@jp.pwc.com

Management of people & culture

Shinya Yamamoto

People & Change Partner
+81(80) 1116-9054
shinya.s.yamamoto@jp.pwc.com

Susumu Kawai

Director
+81(80) 1114-3384
susumu.s.kawai@jp.pwc.com

Tax Management

Kazuya Miyakawa

Partner
+81(3) 5251-2462
kazuya.miyakawa@jp.pwc.com

Jun Takashima

Partner
+81(3) 5251-2574
jun.takashima@jp.pwc.com

PricewaterhouseCoopers Co., Ltd.

Sumitomo Fudosan Shiodome Hama-Rikyu Bldg.,
8-21-1, Ginza, Chuo-ku, Tokyo 104-0061
Tel:03-3546-8480 Fax:03-3546-8481

Contact

consultants.inquiry_mailbox@jp.pwc.com